



**Tailte  
Éireann**

Clárúchán, Luacháil,  
Suirbhéireacht  
Registration, Valuation,  
Surveying

## Minutes of the Tailte Éireann Board Meeting

**2<sup>nd</sup> October 2025**

**In attendance:** David McGarry (Chairperson), Shirley Coulter, Mary Keane, Rowena Mulcahy, Gerry Quinn, Martin Sisk, Aidan Timmins (Acting Secretary in place of David Nugent, Secretary who was on leave)

**Also in attendance:** Liam O’Sullivan, Chief Executive Officer

Issues discussed at the meeting of 2 <sup>nd</sup> October 2025		
Agenda Item		Outcome
1.	Conflicts of interest declarations	No conflicts of interest were declared.
2.	Minutes	The Minutes of the meeting of 16 <sup>th</sup> June 2025 were approved.
3.	Matters arising	<p>Matters arising were reviewed.</p> <p>The proposed changes to the Board Terms of Reference were discussed by the Board. Additional changes were proposed. It was agreed that the final draft document would be circulated to the Board for confirmation before being submitted to the TÉ Head of Governance, Compliance and Excellence for any comments. At that point, a copy will be sent to the Department of Housing, Local Government and Heritage for any comments before it is returned to the Board for approval.</p>

4.	CEO report on status of strategy implementation	<p>The CEO presented the prior-circulated progress update on the implementation of strategy for the period since the last Board meeting, including a review of projects and priorities. The CEO noted T�� has 65 projects currently in its plan to deliver the Statement of Strategy. These projects support modernisation and efficiency of its services and are key to the implementation of strategy. Approximately 58% of the projects are complete, approximately 28% are approved and started, and approximately 14% are approved but not started or not yet approved.</p> <p>The CEO noted T�� has devised and planned for the implementation of the National Map Specification by its Surveying function. This is a key project and the implementation has now commenced.</p> <p>The CEO noted a key project to scan and digitally store registration records has commenced.</p> <p>The CEO noted progress on a key project to reduce the volume of paper processed in the registration unit, with progress on procuring a supplier to move the workflow of services on screen in a paperless environment.</p> <p>The Board discussed the objectives of the current Statement of Strategy and agreed to review and conclude on its outcomes, prior to advising on the Statement of Strategy 2027-2030. The Board agreed that establishing a clear starting position and context to T�� is important in setting objectives and desired outcomes for T��'s next Statement of Strategy.</p> <p>The Board discussed the benefits and synergies of the combination of the constituent organisations that formed T�� and the value added to the State.</p> <p>The Board discussed the role and use of data gathered by T��'s services and how this can be used for added-value services.</p> <p>The CEO noted a consultation process with varied stakeholders will be a key part of the new Statement of Strategy. The CEO discussed enhancing the profile and brand of T�� in the coming year.</p> <p>The CEO noted T�� is expected to begin the move to the new HQ office in Smithfield in Q4, subject to OPW making the building available.</p> <p>The CEO noted the Cork City and County Revaluation has commenced which will bring it onto the same valuation model and align it with the ten-year currency target similar to all LA areas.</p>
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5.	CEO report on key organisational performance indicators	<p>The CEO presented the prior-circulated organisational KPIs. The Board noted continued progress addressing service backlogs in the last quarter and in 2025. The Board noted continuous progress on staff recruitment and reducing vacancies.</p> <p>The CEO provided an update on the budget, spend and revenues in 2025 and provided an update on the funding to be provided by the Exchequer in 2026.</p>
6.	Any matters of advice requested from the CEO	No matters of advice were requested.
7.	Government policy matters relating to T��	No Government policy matters arose.
8.	Overview of T�� Data Strategy	The CEO presented an overview of the T�� Data Strategy, for information.
9.	Any other business	<p>The Board commended the presentations by TE staff at recent events.</p> <p>It was agreed that proposed dates for the Board meetings in 2026 will be circulated to the Board in advance of the next board meeting for discussion and agreement.</p>
	Next Meeting	The next meeting will be held at 12:00 on 5 <sup>th</sup> December 2025 in Smithfield Hall (new HQ of Tailte ��ireann). A tour of the building will be provided after the meeting.
	Signed:  Date:	