



**Tailte
Éireann**

Clárúchán, Luacháil,
Suirbhéireacht
Registration, Valuation,
Surveying

Minutes of the Tailte Éireann Board Strategy Meeting

20th April 2026

In attendance: David McGarry (Chairperson), Mary Keane, Rowena Mulcahy, Gerry Quinn, Martin Sisk, David Nugent – Secretary to the Board

Apologies: Ger Perdisatt

Also in attendance: Liam O’Sullivan - Chief Executive Officer (For agenda items 3 and 4) Danny O’Sullivan - Chief Corporate Affairs Officer, Hugh Mangan - Head of Innovation and Service Development, Laoise Baldrey - Project Planning Manager, Kieran Little - PwC, Patrick Hughes - PwC (For agenda item 4)

Issues discussed at the meeting of 20 th April 2026		
Agenda Item		Outcome
1.	Conflicts of interest declarations	No conflicts of interest were declared.
2.	Minutes	The draft Minutes of the meeting of 05 th March 2026 were approved.
3.	Investing in our People – Values & Behaviours & Mgt. Training	The CEO gave a presentation on two major initiatives that focus on the strategic goal of Investing in our People. The first was the development of new values for the organisation and aligned behavioural statements. A series of in-person seminars were delivered to all staff to promote engagement with the new values and behaviours. The second initiative is the roll out of management training to all line managers. The training will be held in-person over two days and

		is developed to be specific to the unique needs of Tailte Éireann managers. The CEO and Board discussed both initiatives and the Board noted the importance of the initiatives and the relevance to strategy delivery.
4.	Strategy 2027-2030	PwC presented the project plan for the development of the Tailte Éireann Statement of Strategy for 2027 – 2030. The presentation provided an overview of the background, output, approach and timelines to the project. The Board and attendees had a detailed discussion on the plan which includes the requirement for further Board engagements.
5.	Any other business	Rowena Mulcahy advised she will not be able to attend the next meeting on the 18 th of June.
	Next Meeting	The next meeting will be held at 11:00 on 18 th June 2026 in the Registry of Deeds, Henrietta St.
	Signed: Date:	